

BIG®

ACADEMIC ALLIANCE

EXCELLENCE ON A GRAND SCALE

We combine our strengths as world-class institutions to respond to the future’s challenges.

The Big Ten Academic Alliance is a strategic partnership dedicated to advancing the academic excellence of member institutions through national leadership, collaboration, and co-investments.

Founded in 1958 by university presidents as the academic counterpart to the Big Ten athletic conference, our world-class research institutions have built upon decades of trust — and a history of collaboration — to create a powerful framework integral to each member university. Big Ten Academic Alliance programs and initiatives create strategic and demonstrable value for member institutions. Supported programs have a clear and common distinction, such as strong member affiliation or a collection of unique resources. Collaborative efforts value and advance diversity, equity, and inclusiveness across our member institutions with data playing a central role in both informing and evaluating our programs and initiatives.



Big Ten Academic Alliance leaders have developed a nationally recognized portfolio of effective programs that leverage resources and expertise and amplify our collective impact in the wider world.

EXCELLENCE ON

84%
**GRADUATION
RATE**

Twenty points above the national average of 64%

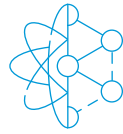
12,000
**DOCTORATES
AWARDED
EACH YEAR**

16:1
**STUDENT TO
FACULTY RATIO**



“Connecting students with their best college experience requires universities to sometimes think beyond their own institution. In the Big Ten, we know each of us can offer students big opportunity — academically, socially, and personally. However, we also know that each of our institutions has its own distinct personality and culture. The opportunity to partner so closely with the other members of the Big Ten Academic Alliance and receive such strong support from the headquarters team has been fundamental in our ability to share the Indiana University message and provide students, families, and counselors with critical and timely information to help students find the best environment in which they can achieve their goals.”

Sacha Thieme
Assistant Vice Provost
and Executive Director of Admissions
INDIANA UNIVERSITY



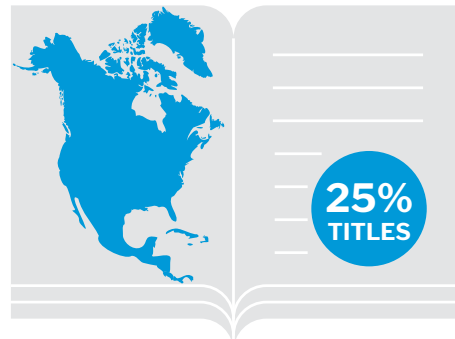
RESEARCH EXPENDITURES

\$17,437,418,000

A GRAND SCALE

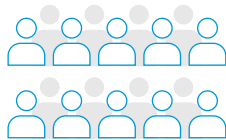
140 Million+ TOTAL LIBRARY HOLDINGS

Big Ten libraries hold more than 25% of print titles in North America, much of it available to any Big Ten Academic Alliance faculty or student through our UBorrow program.



TOTAL ENROLLMENTS

810,443



TOTAL FTE

74,503

Instructional, Research,
& Public Service



Our true power lies in our peer groups, working together to create bold new opportunities, take calculated risks, and discover novel solutions.

Creating a sustainable culture of collaboration

Big Ten Academic Alliance members achieve their individual goals while creating a robust, interconnected infrastructure and trusted peer network to contribute to the common good. With unparalleled candor, member universities share their wisdom, information, and data. Bringing this collective knowledge home, members are able to serve their students, faculty, staff, communities, and missions better, faster, and smarter.

Developing the next generation of leaders

Big Ten Academic Alliance leaders have developed a nationally recognized portfolio of effective programs that leverage resources and expertise and amplify our collective impact. Through leadership programs at every level, member universities invest in emerging campus leaders and have produced countless college presidents, provosts, and deans.

LEADERSHIP PROGRAMS	
<p>The Academic Leadership Program develops the leadership skills of faculty who have demonstrated exceptional ability and academic promise. Fellows explore how to be effective academic leaders at research universities and deepen their understanding of the university as dynamic and inclusive institutions.</p>	<p>The Deans Leadership Program allows newly appointed deans to address the questions and situations that confront and confound them while working toward solutions that benefit their college, colleagues, and them personally.</p>
<p>The Staff Development Program on Internationalization is an opportunity for higher education professionals to compare different approaches to internationalization among Big Ten Academic Alliance universities and partner institutions abroad and consider new ideas they can bring back to their home institutions.</p>	<p>The Department Executive Officers Program is a highly interactive program that fosters skills to manage the diverse and complex responsibilities of executive officers while exploring their own leadership practices.</p>
	<p>The Information Technology Leaders Program develops critical leadership competencies of IT professionals including communication, strategic thinking, developing teams, and change management.</p>



300

**BIG TEN ACADEMIC
ALLIANCE GROUPS**

2,000

**ACADEMIC LEADERSHIP
PROGRAM ALUMNI**

1,200

**DEPARTMENT EXECUTIVE
OFFICERS ALUMNI**

CORE MEMBER GROUPS:

- **PROVOSTS**
- **CHIEF INFORMATION OFFICERS**
- **DEANS OF LIBERAL ARTS
AND SCIENCES**
- **GRADUATE DEANS**
- **SENIOR INTERNATIONAL OFFICERS**
- **PROCUREMENT LEADERSHIP**
- **UNIVERSITY LIBRARIANS**
- **VICE PROVOSTS FOR
FACULTY AFFAIRS**

“My relationships with my peers in the Big Ten Academic Alliance have been instrumental to my success and the success of my campus. Together we have navigated dual pandemics, shared best practices for student success, and kept each other up to date on national trends in higher education. Burdens are lighter, and challenges more manageable, when they are shared. The Big Ten Academic Alliance makes that possible.”

Rachel Croson
Executive Vice President and Provost
UNIVERSITY OF MINNESOTA



**COURSESHARE
2022-23**

**225 COURSESHARE
PARTNERSHIPS**

**535 ENROLLED
STUDENTS**

**ENHANCING STUDENT
SUCCESS WITH:**

- **RESEARCH & MENTORING
PROGRAMS**
- **SHARED STUDENT-
CENTERED EXPERTISE
& RESOURCES**
- **PRESTIGIOUS FELLOWSHIP
OPPORTUNITIES**



Through the Big Ten Academic Alliance, students enjoy exceptional opportunities to expand their studies, engage in research, and explore innovative careers.

From undergraduates to doctoral candidates, students benefit from the collective power of the Big Ten Academic Alliance member universities and their unique strengths. When students enroll at a Big Ten institution, they open their worlds far beyond what any one school could offer. Whether studying in College Park or Madison, a student receives expanded access to resources, languages, classes, and opportunities through their university's participation in the Big Ten Academic Alliance.

STUDENT ENHANCEMENT PROGRAMS

Student Success Initiative

Big Ten Academic Alliance leaders including Advising Administrators, Chief Enrollment Management Officers, Senior Diversity Officers, Senior Student Affairs Officers, and Senior Undergraduate Education Officers share best practices and build networks necessary for successful cross-institutional collaboration while focusing on the challenges and changes in higher education.

Traveling Scholar

Doctoral students can spend up to a full academic year pursuing specialized courses of study, researching unique library collections, and working in advanced laboratories and facilities at other Big Ten Academic Alliance institutions — with no change in registration procedures from their home university or additional tuition.

CourseShare

Through CourseShare, one of our oldest collaborative programs, our universities have been working together since 1959 to meet ever-evolving needs for language acquisition.

Collectively our universities meet educational needs that otherwise would go unmet by enhancing access to less commonly taught languages and leveraging that program in support of externally funded ethnic studies initiatives.

Smithsonian Fellowship Program

The Big Ten Academic Alliance Smithsonian Fellowship Program is a one-year fellowship opportunity for doctoral students to support their research in residence at Smithsonian Institution facilities.

UBorrow

Providing the backbone for interlibrary borrowing across Big Ten universities, the UBorrow network speedily moves tens of thousands of volumes a year into the hands of students, faculty, researchers, and the broader Big Ten community.

Our member institutions share a deep commitment to diversity and accessibility.

For over 30 years, the Big Ten Academic Alliance has led multi-institutional efforts advancing systemic change for underrepresented populations in higher education. Inclusive pathways to undergraduate research and the professoriate, professional development for culturally competent leaders, and equitable access to resources exemplify these efforts. With partners like NSF and Mellon Foundation, Big Ten colleagues collaboratively create transformative tools, resources, and practices that reduce barriers and expand accessibility.

INCLUSION PROGRAMS

Mellon Undergraduate and Faculty Fellows Program for a Diverse Professoriate

Increasing opportunities for individuals from underrepresented backgrounds, this 9-year Mellon grant funds graduate education and academic career initiatives. The Graduate School Exploration Program (GRADx), the final grant program, includes two on-campus seminars that increase awareness about graduate education, including applying, funding, research, and resources.

IT Accessibility Group

The IT Accessibility Group creates digital accessibility tools, shares effective strategies and practices, and delivers training and other resources to maximize IT accessibility for students, faculty, and staff.

Library Accessibility

The Big Ten Academic Alliance, in partnership with the Association of Southeastern Research Libraries, the Greater Western Library Alliance, and the Washington Research Library Consortium, formed the Library Accessibility Alliance (LAA) to promote equitable access to library services and electronic resources. The LAA provides vendors with third-party accessibility evaluations and a Library Accessibility Toolkit, and advocates for the inclusion of standardized accessibility language in library e-resource contracts.

Summer Research Opportunities Program (SROP)

The Summer Research Opportunities Program offers a unique opportunity for undergraduate students to gain valuable experience and skills in graduate-level research. Through one-on-one mentorship with faculty members from top-ranked research institutions, participants will have the chance to enhance their academic and research abilities and increase their chances of acceptance into a top-ranked graduate program. With over 610 alumni who have earned their Ph.D. and thousands more pursuing successful careers, SROP is a proven path to success in graduate education and beyond.

Broadening access and opportunity at every level

UNDERGRADUATE
GRADUATE
PROFESSORIATE



UNIQUE OPPORTUNITIES

SUMMER RESEARCH OPPORTUNITIES PROGRAM

UG

GRADUATE SCHOOL EXPLORATION PROGRAM

UG

FREEAPP

UG

TRAVELING SCHOLAR

G

SMITHSONIAN FELLOWSHIP

G

MELLON FELLOWS PROGRAMS

P



PROPELLING THE NEXT GENERATION FORWARD THROUGH:

- EXPERIENTIAL UNDERGRADUATE RESEARCH
- GRADUATE EDUCATION EXPLORATION
- IMMERSIVE LEARNING PROGRAMS AND FELLOWSHIPS

The libraries
of the Alliance
hold over



25%

OF PRINT
TITLES IN
N. AMERICA

Once united
as the BIG
Collection it
will embody the

THIRD
LARGEST

LIBRARY
COLLECTION IN
THE WORLD

“I think that the Big Ten Academic Alliance is the single most important library consortium in existence... the sentiment behind the BIG Collection is spot on. The future is about leveraging intentional interconnectedness. It’s about networked collections and services. The Big Ten Academic Alliance is positioned to lead us into that future.”

James Hilton, PhD

Arthur F. Thurnau Professor, Vice Provost for Academic Innovation
UNIVERSITY OF MICHIGAN

We serve an essential role in incubating innovative approaches for addressing significant challenges facing universities and higher education.

Intentional interdependence is a key strategy in the collective action efforts of the Big Ten Academic Alliance. By working together and leveraging the resources and infrastructure of the consortium, our member universities have become intentionally interdependent to solve complex problems faster and create deeper and richer academic and research environments. Our network of trust facilitates collaboration and supports the incubation of innovative approaches to addressing significant challenges.

Through organized and sustained collective action with strong leadership, clear communication, and the ability to mobilize, we are able to achieve greater efficiencies and tackle complex problems and ambitious goals. Together, we are stronger and more capable of driving progress and making a meaningful impact through our collective action efforts.

COLLECTIVE ACTION

BIG Collection

The BIG Collection is a bold vision to unite the fifteen separate library collections of the Big Ten Academic Alliance into one collection, shared and fully networked.

- Advancing a just, trustworthy, scalable, and sustainable open knowledge ecosystem with open, more equitable scholarship as its lead purpose.
- Advancing “open publishing” agreements with major academic publishers that allow faculty to make their research immediately open and available to the public.
- Publishing scholarly monographs from Big Ten university presses with open content, published on open platforms, and distributed through open channels.
- Building infrastructure services toward the goal of “Any content, from anywhere, to anyone... now and in the future.”

OmniPoP Network

OmniPop’s shared infrastructure and collaborative community provide incredible responsiveness, value, and expertise at significant cost savings through:

- Connectivity to national and international research backbones and other higher education and research peers;
- Access to peering and services that allow faculty to share bandwidth-intensive applications and massive research datasets;
- Multiple access points and built-in redundancy, which reduce costs and network congestion for researchers at member universities; and
- Shared deep subject matter expertise across the member and affiliate institutions, enabling networking solutions, joint initiatives, and strategic leadership.

We save millions each year with co-investment and unifying best practices — savings that are then reinvested.

The Big Ten Academic Alliance is dedicated to maximizing efficiencies and enhancing purchasing power through collaborative efforts in resourcing and procurement. By leveraging shared resources and agreements, we deliver savings that can then be reinvested in the infrastructure and resources that support innovative research, scholarship, and student success.

Through co-investment and the unification of best practices, we save millions each year, which can then be reinvested in initiatives such as identity management, collaborative security assessment, and consortial library services. These investments in shared infrastructure further strengthen the collective action efforts of our member universities and support our mission of driving progress and making a meaningful impact.

SHARED INVESTMENTS	
<p>Identity Management</p> <p>A trust framework and underlying federated identity technology.</p>	<p>Big Ten Cost Savings Initiative</p> <p>Sharing high-level cost savings data across universities to provoke thoughtful procurement questions and prompt insightful conversations to improve strategic sourcing.</p>
<p>Collaborative Security Assessment</p> <p>Co-investment in a platform and collaborative program to share cybersecurity expertise in the pre-purchase review of vended products.</p>	
<p>Consortial Library Licensing</p> <p>Advancing equitable, just, and open scholarship at significant cost savings.</p> <ul style="list-style-type: none"> ■ 260 products licensed annually ■ \$58.3M total spent annually 	<p>Procurement</p> <p>As a collective, the Big Ten Academic Alliance maximizes members' purchasing power with a total annual spend of \$120M.</p> <p>High-spend contracts include:</p> <ul style="list-style-type: none"> ■ \$87.9M on scientific supplies ■ \$20.4M on rental cars ■ \$5.2M on search firms (18 firms total) ■ \$8.8M on background checks

Our 18 world-class research institutions have built upon decades of trust and a history of successful collaboration to create a powerful framework woven into the fabric of each university.

By casting our collective futures together, we can fulfill our missions and meet the challenges of the 21st century.

UNIVERSITY OF ILLINOIS
INDIANA UNIVERSITY
UNIVERSITY OF IOWA
UNIVERSITY OF MARYLAND
UNIVERSITY OF MICHIGAN
MICHIGAN STATE UNIVERSITY
UNIVERSITY OF MINNESOTA
UNIVERSITY OF NEBRASKA-LINCOLN
NORTHWESTERN UNIVERSITY
THE OHIO STATE UNIVERSITY
UNIVERSITY OF OREGON
PENNSYLVANIA STATE UNIVERSITY
PURDUE UNIVERSITY
RUTGERS UNIVERSITY-NEW BRUNSWICK
UNIVERSITY OF CALIFORNIA LOS ANGELES
UNIVERSITY OF SOUTHERN CALIFORNIA
UNIVERSITY OF WASHINGTON
UNIVERSITY OF WISCONSIN-MADISON



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